

Key stages and indicative dates

Stage	Indicative Dates		
	Best	Middle	Worst
Commence procurement process	Jun-13	Jun-13	Jul-13
Winning bidder selected	May-14	Aug-14	Oct-14
Planning submission	Jul-14	Jan-15	Feb-15
Construction starts	Jan-15	Nov-15	Dec-15
Care homes operational	Spring 2016	Autumn 2016	Winter 2016